

**Community-based Projects and Initiatives**  
**Directed / Facilitated by Burt Woolf**  
**For public sector agencies and nonprofit organizations**  
**(As of May 2018, most recent first, listed by client)**

**Mohonk Preserve, Inc. (New Paltz, NY); 2013-2017**

Update of 2014-17 Strategic Plan (Q4 2017)

Organizational transformation/visioning process for this nonprofit land trust (2013/14)

**Sustainable Westchester, Inc. (County-wide, NY); (2017)**

Strategic planning and visioning process for this municipality-based energy nonprofit

**Oak Hill and Memorial Hall (Ipswich, MA) (2017)**

Facilitation of a Board visioning retreat for this affordable housing nonprofit

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*[NOTE: From 2011-2017, I served as a senior executive adviser to auxiliary support divisions on two campuses of the University of Massachusetts where I earned a doctorate (Ed.D.) in educational policy and leadership in 2011. In addition to my community-based practice, I continue to provide facilitate organizational culture change processes for higher education institutions. See separate listing of these projects and assignments]*

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**Glynwood Center, Inc. (Cold Spring, NY); 2011-2012**

Interim CEO for this sustainable agriculture and rural advocacy nonprofit(2012)

Organizational and management support during chief executive transition (2012)

Facilitation of Organizational Strategic plan (2011)

**Lakes-to-Locks Passage (Regional, NY/VT); 2011**

Facilitation of Board Retreat for this heritage area nonprofit (day-long)

**Hudson-Fulton-Champlain Quadricentennial Commission (Regional, NY); 2009/2010**

Facilitation of a "Listening Workshops Series" to identify priority regional issues

"Mechanisms for Action" Task Force Planning Session (day-long retreat)

**Albany Downtown Business Improvement District (NY); 2007**

Facilitation of members in connection with a proposed downtown Convention Center

**Town of Bethlehem, New York; 2006**

Facilitation of community planning session for sustainable hamlet development

**New York Planning Federation; 2005**

Facilitation of Board meeting (state-wide association of zoning officials)

**State of New York, Secretary of State; and New York Planning Federation; 2004**

Facilitation of statewide "Smart Growth Communities Revitalization Think Tank"

**City of Chattanooga Tennessee; 2003-2004**

Strategic Planning Process for a Regional Outdoor Recreation Initiative (Mayor's Office)

**National Park Service-Erie Canalway National Heritage Corridor Commission; 2003**

Moderator and Lead Facilitator for Regional Convocation (250 community representatives)

**Lake Champlain Region (Bi-state – NY/VT); 1998-2003.**

Lake Champlain Bikeways: Facilitation of Futures Retreat  
Lake Champlain Byways: Economic Study and Tourism Marketing Plan  
Lakes-to-Locks Passage: Facilitation of Community Heritage Organizations  
Lakes-to-Locks Passage: Facilitation of State Industry Leaders  
Lake Champlain Byways: Facilitation of Organizational Merger

**Adirondack Architectural Heritage (NY Regional); 2000.**

Strategic Organizational Planning Retreat

**Alliance for Community Traffic Safety – Oregon (State-wide); 2000.**

Child Safety Seat Resource Center Strategic Plan

**The Development Corporation (Clinton County, NY); 2000.**

Quality-of-Life Planning Process for the Region's Community Leaders

**Akron, Ohio (Summit County) Area Cultural Planning; 1999-2000.**

Cultural District Leadership Committee (Ohio)  
Public Process For A Proposed Downtown Cultural District  
Akron–Summit Convention and Visitors Bureau branding process (Ohio)  
Summit CARES District Board Development and Orientation  
Akron Area Arts Alliance (Ohio)  
Strategy Planning for a Community Quality-of-Life Fund  
Community-Building Process for Summit County Quality-of-Life Providers

**Hudson River Valley Organizations (New York); 1994-2000.**

Guidelines Development for a Regional Land Use Compact  
Planning Retreat for a Newly Formed Sub-regional Economic Partnership  
Regional [Heritage] Tourism Development Strategy  
Community [Heritage] Tourism Development Model  
Facilitation of Bi-Monthly Meetings of the Region's Tourism Development Council  
Planning Support for the Region's Historic Sites Alliance  
Implementation Strategy for Regional Tourism Marketing  
Linkage Strategy for American Revolutionary War Sites in the Hudson Highlands  
National Heritage Area Management Plan  
Historic River Towns of Westchester County

**Institute of Marine Sciences (Biloxi, MS). 1999.**

Aquarium Development Study

**National Main Street Centre (Boston Office); 1999.**

Organizational Diagnosis: Hyde/Jackson Sq. Main Street Project (Jamaica Plain, MA)

**Oxford-Lafayette County (MS) Economic Development Foundation; 1999**

Organizational Diagnosis

**Providence Rhode Island Studies; 1997-1999.**

City of Providence, Rhode Island Department of Planning and Development  
Providence-Warwick Convention & Visitors Bureau,  
Greater Providence Chamber of Commerce, Providence Foundation, and  
*Tourism Destination Strategy for Providence, Rhode Island*  
*Management Consulting to the CVB*

**Washington County Tourism Association (New York State); 1999**

Community and Tourism Development Strategy for the Whitehall Area

**Westchester County, NY (Just North of Manhattan); 1999.**

County Tourism Development Strategy  
Facilitation of Planning Sessions for a "New Era" Economic Development Master Plan

**Yoknapatawpha Arts Council (Oxford, MS) 1999.**

Community Cultural Plan

**Baton Rouge Convention and Visitors Commission (Louisiana) 1997-1998.**

Plantation Country Regional Heritage Tourism Strategy

**Columbia County, New York; 1997.**

Tourism Development Strategy

**Columbia County Chamber of Commerce (New York); 1997.**

Organizational Planning Process - Board Retreat

**The Conservation Fund (Arlington, VA); 1997.**

Facilitation of Three-Day NY/NJ Harbor Estuary Retreat

**GORGETRUST (Regional; Oregon; Columbia River Gorge); 1997.**

Revision of the Organization's Strategic Business Plan

**Pacific Asia Travel Association (Global Region); 1997.**

Three-Year Work Plan (Executive Staff Retreat)

**Cities of Jackson, Natchez and Vicksburg, Mississippi (Regional); 1996.**

Exploratory Study to Create a Regional Cultural and Heritage Development District

**Greater Buffalo Convention & Visitors Bureau (New York); 1996.**

Regional Heritage Tourism Development Plan  
Attraction Feasibility Study (Darwin Martin House Restoration)

**MetroJackson Chamber of Commerce (Mississippi); 1994-1996.**

Organizational Planning Retreat and Community Strategic Planning Process  
Strategic Leadership Plan for a metro-wide Youth Mentoring Program

**Alabama Economic Development Partnership and  
Alabama Association of Convention & Visitor Bureaus; 1995**

Statewide Study on Tourism Potential

**City of New Rochelle, New York; 1994.**

Vision Plan for the City's Comprehensive Master Plan

**Thames Maritime Heritage Park (New London/Groton, Connecticut); 1993**

Implementation Plan

## **Earlier Quality-of-Life Projects: 1988-1993**

(As Senior Consultant with Economics Research Associates)

- Art Teachers; Berrien County Intermediate School District (Michigan)**  
Advocacy Planning Session
- ArtsAlliance of Jackson and Hinds County (Jackson, MS)**  
Organizational Strategic Plan
- Association of Youth Museums (National)**  
Policy and Strategic Plan
- Blossomland Arts and Cultural Council (Southwestern Michigan)**  
Organizational Planning Workshop
- Bucks County Economic Adjustment Committee (Pennsylvania)**  
Visioning Retreat for Base Closure Committee
- City of Greensboro, North Carolina**  
Cultural Development and Diversity Study
- Chesterfield County Committee On the Future (Richmond area, VA)**  
Vision 2020 Planning Process
- Connecticut State Parks and Recreation (State-wide)**  
State Heritage Park System Master Plan
- Cornerstone Alliance (Benton Harbor/St. Joseph, Michigan)**  
VISION '93: Quality of Life Planning Process  
Five Year Organizational Strategic Plan and Fundraising/Marketing Campaign  
Convention & Visitor Bureau Market Study
- DuPage Symphonic Park Committee (Metro Chicago)**  
Feasibility Study for a Proposed Outdoor Symphonic Park
- Horizons Waterfront Commission (Buffalo, New York).**  
Horizons (Lake Erie) Waterfront Master Plan
- Kansas Department of Commerce (Statewide)**  
Travel and Tourism Marketing and Development Plan
- McAllen, Texas Chamber of Commerce**  
Tourism Development Presentation
- Middlesex County Cultural and Heritage Commission (New Jersey)**  
Use Plan for East Jersey Olde Towne  
Program Needs Study for the New Jersey Folklife Project
- Montgomery Area Chamber of Commerce (Alabama)**  
Tourism Development Plan for the Convention & Visitors Division
- National Park Service**  
Facilitator for 1991 "Partnership Parks and Preservation" Conference
- New York State Department of Economic Development**  
Southern Tier (New York State) Economic Adjustment Strategy
- New York State Urban Cultural Parks Program (State-wide)**  
Scoping Session for State-wide System Management Plan
- Pittsburgh's Downtown Cultural District (Pennsylvania)**  
**Pittsburgh Cultural Trust** (Pittsburgh Cultural District Implementation Plan)  
**Pittsburgh Filmmakers** (Analysis of Alternative New Facilities)

**Pittsburgh Public Theater** (Relocation and Market Demand Study)

**Portland School of Art (Maine)**

Organizational Needs Assessment

**Rhode Island State Council on the Arts (State-wide)**

Feasibility Study for Multi-function Arts Facilities

**Town of Bethlehem, New York**

Community Center Planning Study

**United States Travel and Tourism Administration (National)**

National Study on Rural Tourism and Small Business Development

**Volusia County, Florida (Daytona Beach Area)**

Facilitation of Economic Development Leadership Retreat